

**TOWN OF ENFIELD
ENFIELD BOARD OF SELECTMEN**

MINUTES

Date: Tuesday, August 7, 2018
Time: 6:00 PM
Location: Public Works Facility, 74 Lockehaven Road

Board of Selectman: Meredith Smith, John Kluge, Katherine Plumley Stewart

Excused: None

Administrative Staff: Ryan Aylesworth, Town Manager; Kati Lary Jopek, Mascoma Valley Regional Recreation Coordinator; Joel King, Enfield Recreation Director.

Others: Michael Akillian (Center for Strategic Governance); Sarah Marchant (Center for Strategic Governance); Sam Eaton (Budget Committee), Shirley Green (Budget Committee), Dominic Albanese (Budget Committee), Eric Crate (Budget Committee), Erik Russell (Budget Committee), Nancy Smith (Budget Committee), Jean Patten (Budget Committee), Dan Kiley, Linda Jones, Kurt Gotthardt; Cecilia Aufiero, Charlie DePuy

I. Call to Order

Ms. Smith called the meeting to order at 6:00pm.

II. Overview

Just as he had done during the meetings on July 30 and 31, Mr. Aylesworth welcomed everyone in attendance and extended his thanks to all departments for their hard work in preparing detailed strategic plans over a relatively short period of time. He then laid out some ground rules for the presentations. He noted that the primary audiences for these presentations were the Board of Selectmen and the Budget Committee, and, because the sessions were going to be time-intensive, members of the public should generally refrain from asking questions at this time. Mr. Aylesworth also requested that questions and comments be limited to those intended to clarify the information and associated proposals being advanced in each presentation. He indicated that debate and deliberation on the merits of what was being proposed would be more appropriately held at future meetings. Mr. Aylesworth informed the audience that copies of the department strategic plans would be made available on the town's website shortly after all the presentations had been given. Mr. Aylesworth then turned it over to Ms. Jopek for a presentation.

III. Presentation of Department Strategic Plans

Ms. Jopek gave a detailed presentation on both the Enfield Recreation and Mascoma Valley Regional Recreation programs (see enclosed slides). Throughout the presentation, members of both the Board of Selectmen and Budget Committee asked clarifying questions.

Upon the conclusion of the presentation provided by Ms. Jopek, Ms. Marchant gave a short presentation related to community and economic development (see enclosed slides). The presentation touched on various applicable state laws as well as some existing ideas and new ideas for promoting community development in Enfield. Throughout the presentation, members of both the Board of Selectmen and Budget Committee asked clarifying questions.

Upon the conclusion of the presentation provided by Ms. Marchant, Mr. Kiley gave a short presentation and led a group discussion regarding existing constraints related to economic development and housing (see enclosed slides). Throughout the presentation, members of both the Board of Selectmen and Budget Committee asked clarifying questions. Based on the opinions expressed during the discussion, it is evident that a wide range of viewpoints exist on the topic.

Upon the conclusion of the presentation provided by Mr. Kiley, Mr. Akillian gave a “wrap up” presentation (see enclosed slides) that discussed how it would soon be time for the Board of Selectmen, Town Manager and Budget Committee to begin evaluating the horizontal linkages between the vertical plans developed by each of the operating departments. He touched on the importance of all participants in the process to understand their roles and responsibilities. Mr. Akillian also highlighted a number of “dualities” that had emerged. These included:

- Constraining Inputs vs. Managing Outcomes
- Grassroots vs. Government
- Tradition vs. Innovation
- Planning vs. Implementation
- Silos vs. Integration

Mr. Aylesworth indicated that there was one business item (signing loan paperwork) that the Board of Selectmen needed to act on. Mr. Aylesworth reminded the Board of Selectmen that Town Meeting had approved taking out a loan of up to \$97,500 to fund a variety of capital projects, including the repaving of Crystal Lake Road. Mr. Aylesworth explained that the loan (Mascoma Bank) would be for a seven-year term and have a 2.6% interest rate. Mr. Kluge made a motion to execute the loan and to give Mr. Aylesworth the authority to act on related loan documentation as needed. Ms. Stewart seconded. Motion passed unanimously. Shortly thereafter Mr. Kluge indicated that he would have to leave the meeting due to physical discomfort.

Additional group discussion ensued about next steps in the strategic governance process.

Ms. Smith made a motion to adjourn the meeting at 9:15 PM. Mr. Kluge seconded. Motion passed unanimously.

Respectfully submitted,
Ryan Aylesworth, Town Manager

Approved:

Meredith C. Smith, Chairperson

John W. Kluge

Katherine D. Plumley Stewart
Enfield Board of Selectmen